

# **Police Authority**

Mission: To ensure the public receive an efficient and effective police service and communities are safe from crime

#### Our aims and objectives are...

- To improve confidence in policing through effective governance and public engagement
- To oversee and enhance City of London Police's role as national policing lead for economic and cyber crime
- To help prevent crime and maintain the City as a safe place to do business

#### What's changed since last year...

- A new target operating model was developed for the Police Authority which will provide additional capability and capacity to deliver against statutory and other PCC responsibilities, once recruitment has been completed
- A new Policing Plan was launched which aims to provide a local service with a national role, trusted by our communities to deliver policing with professionalism, integrity and compassion
- A new strategy for the Safer City Partnership was launched
- Inflationary pressures are impacting the medium term financial plan
- Frequent ministerial changes have resulted in need for increased engagement with ministers and officials, as well as PCCs

# Our major workstreams this year will be...

- 1. Embed the TOM and establish a high functioning police authority team that has the capability and capacity to deliver its statutory responsibilities and adopt current and emerging OPCC good practice (where relevant)
- 2. Embed the APCC equality framework across police authority operations
- 3. Be an active member of the Safer City Partnership and strengthen the police authority's role in crime prevention and community safety to bring it more closely in line with PCC responsibilities
- 4. Strengthen police authority governance by building on the existing financial assurance framework to establish and implement a broader framework for assessing efficiency and effectiveness of CoLP
- 5. Deliver and maintain a balanced medium term financial plan and oversee force mitigations
- 6. Continue to lead political engagement on economic and cyber crime to support the force's agenda for change
- 7. Assure the procurement and implementation of the Next Generation Fraud and Cyber Crime Reporting and Analysis Service ensuring it achieves improved service delivery
- 8. Support the future estates strategy ensuring it meets operational requirements and key project milestones are achieved
- 9. Develop and implement a victim strategy to enable the police authority to understand and champion the views of victims and oversee the effectiveness of service delivery by COLP
- 10. Undertake an audit of commissioned services by CoL and MOPAC relevant to the authority, and develop a holistic strategy that meets the needs of our communities
- 11. Implement a joint strategic communications and engagement strategy for CoLP and CoLC to better align and amplify activity, including a community engagement strategy
- 12. Maintain a silver rating for the Independent Custody Visitors Scheme



#### **Policing Plan**

- Keeping the City safe from crime
- Protecting the UK from the threat of economic and cyber crime
- Putting victims at the heart of everything we do

# The Corporate Plan outcomes we have a direct impact on are...

- Outcome 1: People are safe and feel safe.
- Outcome 6: We have the world's best legal and regulatory framework and access to global markets
- Outcome 12: Our spaces are secure, resilient and well-maintained

# Medium Term changes under consideration(2024/25 and 2025/26)

|  |  | ,       |                       |
|--|--|---------|-----------------------|
| Priority list (Include any known changes you are preparing for, e.g. new legislation, services, projects, automation)  | 2024/25                                | 2025/26 | Funded or<br>Unfunded |
| Legislation to introduce a new reciprocal duty for PCCs and Regional Probation Directors to consult one another when developing priorities for their Policing and Crime Plans and Regional Reducing Reoffending Plans. | Policing<br>Plan<br>refresh            |         | N/A                   |
| Findings of review of Community Safety<br>Partnerships   |  |         |                       |
| Revisions to the police funding formula  | Possible change to grant funding level |         |                       |

# **Key Performance Indicators**

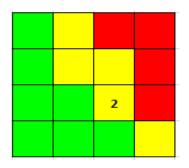
| # | КРІ   | Current<br>Perform-<br>ance | Direction<br>of Travel/<br>Target |
|---|---|-----------------------------|-----------------------------------|
| 1 | Complaint reviews completed within 28 days              | Not<br>achieving            | Achieving                         |
| 2 | Respond to all HMICFRS recommendations within 56 days   | Not achieving               | Achieving                         |
| 2 | 0% vacancy factor                                       | 33%                         | 0%                                |
| 3 | Achieving - APCC Equality Framework (self-assessment)   | Developing                  | Achieving                         |
| 5 | Silver - ICVA Quality Assurance<br>Framework Assessment | Silver                      | Silver                            |

# **Key Deliverables**

| # | Deliverable                             | Target<br>completion<br>date | Status |
|---|---|------------------------------|--------|
| 1 | Balanced budget approved by PAB         | Feb 2024                     |        |
| 2 | Assurance framework                     | June 2023                    |        |
| 3 | Victim strategy and implementation plan | May 2023                     |        |
| 5 | Map of commissioned services            | May 2023                     |        |
| 6 | Community engagement strategy           | Sept 2023                    |        |

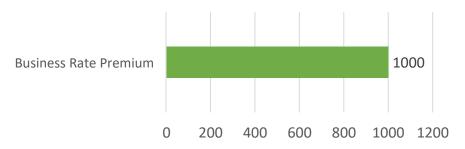


# **Key Risks**



| Risk Title   | Score |
|--|-------|
| Police Funding Risk event: Significant reduction to funding and/or increased costs resulting in inability to deliver a balanced medium term financial plan for the force | 8     |
| Governance Risk event: Failure to hold City of London Police to account for efficiency and effectiveness and delivery of the Policing Plan through good governance       | 8     |

# Where our money comes from



# Where our money is spent

